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71-686

4 February 1971

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT: Ray Cline's Agenda for PFIAB  
for 4 February

1. In a telephone conversation this afternoon with Captain Thro of Ray Cline's office, [ ] received the gist of Ray's notes for his meeting with PFIAB today. Cline's agenda points were:

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- a. National Estimates
  - b. The role of State in intelligence and the role of intelligence in State.
  - c. The organization of the intelligence community.
2. While it is not known what Cline actually said before the Board, the following notes were pulled together on various topics:
- a. The NSSM system is unsatisfactory, not because the input isn't usually adequate but because the staff at the EOB is not always sensible about choosing the subject matter.
  - b. Cline was apparently preparing to raise again the question of the Assessments Board, which, I understand, he brought up before the Board sometime last year. As you will remember, this was to be a co-equal board with NIRB under USIB to take care of all substantive as apart from resources coordination.
  - c. His notes indicate Cline was planning to discuss the NIRB in a new light--co-equal with USIB by having the DCI chair both. Would also recommend OMB join NIRB. On the

PFIAB

**SECRET**

**SECRET**

matter of resources, the DCI should interest himself only in the original allocation to individual agencies not the re-allocation which might take place within those agencies.

d. Some indication Cline pointing these developments toward eventual separation of the DCI from direct membership in the intelligence community to some independent point outside.

e. Notes on discussion of duplication within the community mentioned DIA's annoyance with OSR's military role, particularly OSR memoranda promulgated without any reference to DIA or opportunity for them to register footnote dissents. Cline also hopes DIA can become stronger to offset CIA's controlling position and to provide some balance in the community which State, on the basis of manpower alone, cannot effect.

f. Cline's hopes that DIA will report to Froehke's office rather than the JCS to preserve objectivity.

3. It is apparent from the notes that Cline decided not to address himself to point b. of the agenda and took on the subject of duplication instead. Again emphasize these are notes only, not a record of what Cline said to the Board.

(Signed) Bronson Tweedy

**Bronson Tweedy  
D/DCI/NIPE**

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